

# DEVELOPING THE JOINT HEALTH AND WELLBEING STRATEGY AND THE WORK PROGRAMME OF THE HEALTH AND WELLBEING BOARD

## BRIEFING NOTE TO THE HEALTH AND WELLBEING BOARD

### 1. JOINT STRATEGIC NEEDS ASSESSMENT

The Joint Strategic Needs Assessment sets out the needs of the population of Torbay against the range of the determinants of health and wellbeing. The Assessment paints a picture where, despite a vibrant tourism industry and an environment that attracts many to make this their home, there are also many areas and many of its people who lead challenging lives.

Relatively high levels of deprivation, a low wage economy, poor levels of qualification and issues with poor housing have resulted in some children growing up in relative poverty where inequalities are evident within the educational and health indicators. This in turn leads to disparities in lifestyle choices, in illness and disability and ultimately in health and care needs and costs.

The stark fact is that a female living in the most deprived area of Torbay will live, on average 8.9 years less and a male 5.2 years less than a person in the least deprived area.

The JSNA findings can be summarised as:

- The population of Torbay is ageing more than other areas of the country and it is expected that the over 85 population will double over next twenty years
- Levels of deprivation are increasing with 45% living in an area in the top 20% most deprived in England for indoor environment quality
- Torbay is the most deprived local authority in the South West and inequalities have been widening as relative deprivation worsens
- There are relatively high levels of residents with low qualifications, low earnings and who are benefit claimants
- House prices are, on average, £40,000 less than England average but to buy them costs nearly 7 times the average salary.
- Housing conditions are an area of concern with higher percentage of private rented; significantly lower social rented.
- Homelessness and insecurity of tenure are rising: 24 people were street homeless at the last count
- Violent crime rate significantly higher than England.
- Anti-social behaviour is significantly higher (than England and CIPFA group)

For children:

- There is good early years educational achievement against national standard, but a gap is emerging between poorer and better off students especially at secondary school.
- 1 in 4 children live in poverty and there are issues of debt and food insecurity

- There are issues with how families live their lives with almost 1 in 5 mothers smoking during pregnancy, low numbers breastfeeding and 1 in 3 children overweight by age 11
- The rate of Children Looked After is also high

For adolescents:

- There are lifestyle issues with significantly worse rates of specific admissions for alcohol and higher prevalence of smoking
- There are significantly higher numbers of admissions for self-harm
- There are social / behavioural issues with high numbers of young people claiming benefits and high rates of first time entrants to Youth Justice System

For adults:

- There are lifestyle/Behavioural challenges
  - Smoking rates remain higher -17% of over 16's smoking compared to 15%
  - Physically active rate of 66%, similar to national rate of 65%
  - Hospital admissions rates for alcohol specific conditions 79% higher than England
  - Those classified as overweight or obese is 61%, this is the same as England
- There is high prevalence of a range of chronic conditions (Diabetes, Depression, Hypertension, CVD, COPD). This has led to high levels of preventable admissions

For older adults:

- Many people chose to retire to Torbay and most live full and happy lives.
- However, the numbers with co-morbidities (more than one health condition) is expected to rise by a third in the next ten years
- Frailty and dementia is also estimated to rise
- Age-related dependency and unpaid carer levels are significantly higher than nationally
- Rates of long-term support needs are significantly higher than England

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## 2. SYSTEM PRIORITIES

The Joint Strategic Needs Assessment would indicate the priorities for Torbay Council and its partners to address – as a system – are:

1. Working together, at scale, to promote good health and wellbeing and prevent illness and interventions from statutory agencies
2. Enable children to have the best start in life and address the inequalities in their outcomes
3. Build emotional resilience in young people
4. Create places where people can live healthy and happy lives
5. Support those who are vulnerable and living complex lives, addressing the factors that result in vulnerability

6. Enable people to age well
7. Promote good mental health

**Question: Does the Board agree that these are appropriate priorities for the health and wellbeing system, as a whole, in Torbay?**

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### 3. PARTNERSHIP PLANS, STRATEGIES AND PRIORITIES

Torbay has a long history of partnership working with a range of partnership bodies in place with their own “strategic” plans.

These plans address the system priorities set out above with the diagram on the following page showing the strategies and plans with their current priorities.

Underneath these sit a range of “tactical” policies including:

- Prevention Strategy
- Healthy Torbay Framework
- Mental Health Strategy
- Devon-wide Emotional Health and Wellbeing Transformation Plan
- Domestic Abuse and Sexual Violence Strategy
- Housing Strategy
- Annual Strategic Agreement between the Council, CCG and ICO

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### 4. WAYS OF WORKING

Health and Wellbeing Boards were established to:

- Agree the long-term strategy for improving the health and wellbeing of the people of Torbay.
- Oversee the implementation of the Joint Health and Wellbeing Strategy.
- Promote integration throughout the health and wellbeing system to ensure delivery against the Board’s priorities.

However, the integration of health and social care in Torbay was well established before the requirement to appoint Health and Wellbeing Boards. Similarly, and as referenced in the previous section, many other partnerships have been in place in Torbay for a number of years.

Whilst further work is needed, and, indeed, is in place, to further integrate and improve outcomes for our local population, it has been difficult to find a role of the Health and Wellbeing Board in Torbay that adds value to the systems already in place.

A workshop facilitated by the Local Government Association was held on 27 February 2018 to discuss these issues. It was recognised that, given the system priorities cover many areas and that these are being addressed by a number of established organisations and partnership arrangements, that the Board needed assurance that issues were being addressed. It also needed to identify areas where it could add value.

A suggested solution in order to organise the work of the Health and Wellbeing Board was to identify:

- Issues to **Watch** – these are areas where the Board is interested but only needs a watching brief on delivery, probably through oversight of key outcomes (i.e. the Board will **trust** that other organisations and/or partnerships are delivering the system priorities)

- Issues to **Sponsor** – these are areas that the Board will actively promote delivery of but leaves others to do this delivery, seeking only assurance of outputs and outcomes from this work (i.e. the Board may need to **encourage** integration and partnership working to deliver the system priorities).
- Areas of **Focus** – these are areas where the Board will need to have some more direct involvement and debate and assure itself of some of the detail of delivery (i.e. the Board will be seeking a **commitment to action** from its partner members).

## Partnership Plans, Strategies and Priorities

### Children and Young People's Plan

Children get the best start in life

The impact on children and families from key risks is reduced

Education outcomes for all children and young people are improved

Young people are healthy, make positive choices and influence their own future

### Torbay Safeguarding Children Board Business Plan

Promote the welfare of children and young people who are vulnerable to abuse

Respond to new legislation and joint inspection criteria to ensure the Board fulfills its statutory duties

### Community Safety Partnership Plan

Domestic abuse and sexual violence

Alcohol and the night time economy

Re-offending

Cyber crime

Child sexual exploitation

Modern slavery

Hate crime

Prevent - Counter terrorism

### Your Future - Your Torbay

A strong confident Torbay, with unified political, business and community leadership

A great place to do business and where companies grow and succeed

A great place for everyone to thrive

A premier tourist resort for the 21st Century

A vibrant and support community and voluntary sector

### Sustainability and Transformation Plan

Prevention and early intervention

Integrated care model

Primary care

Mental health and learning disabilities

Acute hospital and specialist services

Productivity

Children and young people

### Torbay Adult Safeguarding Board Business Plan

Asset based interventions for safeguarding in the community

Mental health and vulnerability

Domestic violence and abuse

Best use of resources

### Ageing Well Programme

Strengthen the voice of older people

Develop a Positive Ageing Vision for Torbay



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5. IDENTIFYING AREAS OF FOCUS

The Health and Wellbeing Board is asked to consider the partnership plans, strategies and priorities in order to assess:

**Questions: How does this suite of plans address the system priorities?**

**What are the duplications?**

**What are the gaps?**

**Should the duplications and gaps form the areas of focus for the Health and Wellbeing Board?**

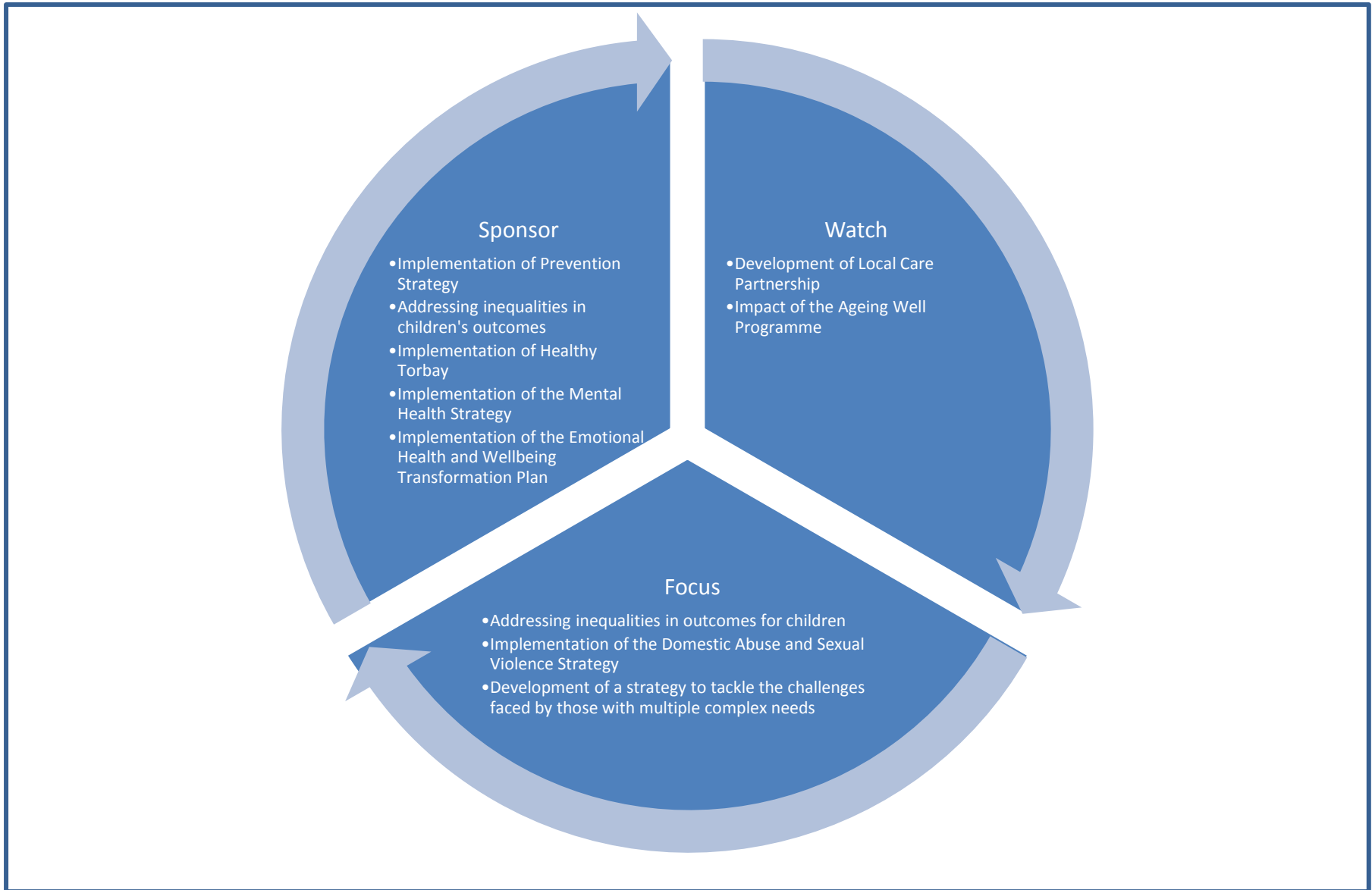
**Which are the issues to watch and sponsor?**

**The table on the next page** provides an initial analysis of how the priorities from each plan fit against the system priorities and suggests areas to watch and sponsor and for focus.

System Priorities	Priorities from partnership plans and strategies	Gaps and Duplication	Watch/Sponsor/Focus
<p>1. Working together, at scale, to promote good health and wellbeing and prevent illness and interventions from statutory agencies</p>	<p>Young people are healthy, make positive choices and influence their own future (Children and Young People's Plan)            Prevention and early intervention (STP)            Integrated care model (STP)            Primary care (STP)            A vibrant and supported community and voluntary sector (Your Future – Your Torbay)</p>		<p>Development of Local Care Partnership – Watch            Implementation of Prevention Strategy – Sponsor</p>
<p>2. Enable children to have the best start in life and address the inequalities in their outcomes</p>	<p>Children get the best start in life (Children and Young People's Plan)            Education outcomes for all children and young people are improved (Children and Young People's Plan)            Promote the welfare of children and young people who are vulnerable to abuse (TSCB Business Plan)            Child sexual exploitation (Community Safety Plan)            Children and young people (STP)            Adverse Childhood Experience (JSNA)</p>	<p>Is there a partnership arrangement ensuring that these priorities are aligned and work joined up?            Potential Gap</p>	<p>Addressing inequalities in children's outcomes – Focus</p>
<p>3. Build emotional resilience in young people</p>	<p>Emotional Health and Wellbeing Transformation Plan            Young people are healthy, make positive choices and influence their own future (Children and Young People's Plan)</p>		<p>Implementation of the Emotional Health and Wellbeing Transformation Plan – Sponsor</p>
<p>4. Create places where people can live healthy and happy lives</p>	<p>Alcohol and the night time economy (Community Safety Plan)            Cyber crime (Community Safety Plan)            Hate crime (Community Safety Plan)            Prevent – Counter terrorism (Community Safety Plan)            A great place to do business and where companies grow and success (Your Future – Your Torbay)            A great place for everyone to thrive (Your Future – Your Torbay)</p>		<p>Implementation of Healthy Torbay – Sponsor</p>



		A premier tourist resort for the 21 <sup>st</sup> Century (Your Future – Your Torbay) My Home, My life Housing Strategy		
5.	Support those who are vulnerable and living complex lives, addressing the factors that result in vulnerability	The impact on children and families from key risks is reduced (Children and Young People’s Plan) Domestic abuse and sexual violence (Community Safety Plan) Re-offending (Community Safety Plan) Modern slavery (Community Safety Plan) Mental health and learning disabilities (STP) Domestic violence and abuse (TASB Business Plan) A vibrant and supported community and voluntary sector (Your Future – Your Torbay)	Domestic abuse = Duplication across at least three plans  No coherent strategy to address adults with multiple complex needs ie 1 or more of homelessness, offending, poor mental health, Drug and alcohol abuse, domestic abuse / sexual violence	Implementation of the Domestic Abuse and Sexual Violence Strategy – Focus  Development of a strategy to tackle the challenges faced by those with multiple complex needs – Focus
6.	Enable people to age well	Acute hospital and specialist services (STP) Asset based interventions for safeguarding in the community (TASB Business Plan) Strengthen the voice of older people (Ageing Well) Develop a positive ageing vision for Torbay (Ageing Well) A vibrant and supported community and voluntary sector (Your Future – Your Torbay)		Impact of the Ageing Well Programme – Watch
7.	Promote good mental health	Mental health and learning disabilities (STP) Mental health and vulnerability (TASB Business Plan)		Implementation of the Mental Health Strategy - Sponsor



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## 6. WORK PROGRAMME

It is recommended that the Health and Wellbeing Board's Work Programme be developed around the following principles:

- Areas to watch – Performance monitoring reports to be presented twice a year
- Areas to sponsor – Highlight reports to be presented twice a year with lead organisations being asked to identify any blockages within the system. This will enable the Board to discuss potential solutions building on its role to promote integration across the system.
- Areas of focus – Each partner organisation to identify specific issues of concern for inclusion within the Action Plan of the Joint Health and Wellbeing Strategy. These issues will then form the basis of meetings of the Board, enabling proactive debate, leading to solutions owned by the system.

**Question: Are these acceptable principles with which to develop both the Action Plan of the Joint Health and Wellbeing Strategy and the Work Programme of the Health and Wellbeing Board?**

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## 7. MEMBERSHIP OF THE BOARD

The membership of the Board currently comprises:

- Chair – Executive Lead for Health and Wellbeing
- Four additional councillors (cross party)
- Torbay Council – Director of Children Service's
- Torbay Council – Director of Adult Social Care
- Torbay Council – Director of Public Health
- South Devon and Torbay Clinical Commissioning Group
- NHS England
- Healthwatch Torbay

Non-voting co-opted members:

- South Devon Healthcare NHS Foundation Trust
- Devon Partnership NHS Trust
- Community Development Trust
- Devon and Cornwall Police and Crime commissioner
- A representative of the primary care sector be appointed (if feasible)
- A representative from Torbay schools

Nominations to fill these latter two co-options have not yet been received.

It is recommended that the membership of the Board be expanded to include the chairman of the following partnerships/boards:

- Safer Communities Torbay
- Torbay Safeguarding Children Board
- Torbay Safeguarding Adults Board
- Torbay Together

**Questions: Is it agreed that the membership of the Health and Wellbeing Board should be extended as recommended?**